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Jay Kiedrowski is currently a Senior Fellow at the Public and Nonprofit Leadership Center at the Humphrey Institute of Public Affairs at the University of Minnesota specializing in organizational development, public/nonprofit finance, and leadership.

Kiedrowski retired from Wells Fargo & Co. in 2004 as an Executive Vice President and Manager of the Institutional Investments Group, after a 17 year career. Before joining Norwest, Kiedrowski was Commissioner of Finance and Chief Financial Officer for the State of Minnesota. Prior to that, he was the Budget Director and Assistant City Coordinator for the City of Minneapolis. He started his career working for the Minnesota Senate in urban and tax research.

Kiedrowski holds a Bachelor's Degree in Mechanical/Industrial Engineering and a Master's Degree in Public Affairs, both from the University of Minnesota, and a Doctor of Education in Leadership from St. Mary's University of Minnesota. He completed Northwestern University's Kellogg School of Management Executive Development program and Columbia University's Financial Strategies program.

Kiedrowski serves as an advisory board member of the Carlson School of Management, a member of the Minnesota State Board of Investment Advisory Council, a Director of Project for Pride in Living, Inc., vice chairman of the Greater Metropolitan Housing Corporation Board, and Treasurer of the Guthrie Theater Board. Kiedrowski has been active in the Twin Cities United Way Campaigns.

Kiedrowski has written numerous editorials and articles, and has made hundreds of presentations.

He and his wife, Iris, live in south Minneapolis and have three grown children.

**Dan McElroy**  
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Dan McElroy serves as Governor Tim Pawlenty's Senior Advisor on Innovation. He was appointed to this position in September 2005 after serving almost two years as the Governor's Chief of Staff. Mr. McElroy served as Commissioner of Finance from January 2003 until February 1, 2004. In that capacity, he was the State's Chief Financial Officer. He was the architect of the budget which addressed a \$4.56 billion budget deficit without raising taxes. Mr. McElroy served in the Minnesota House of Representatives from 1995 to 2003. During that time he was an Assistant Majority Leader, Chair of the Committee on Jobs and Economic Development Finance, and Chair of the Legislative Audit Commission.

Prior to his election to the House, he was Mayor of Burnsville (1987-1994) and a member of the Burnsville City Council (1983-1986.) In the private sector he was active in the travel agency business from 1979 to 1994 and in the travel agency software and consulting business from 1994 until 2003. He was a director of American Bank Burnsville, a member of the Burnsville Rotary, the Burnsville Chamber of Commerce, the Minnesota Taxpayers Association, the Citizen's League of the Twin Cities, and the Center of the American Experiment. He and his wife Mary have lived in Burnsville for more than 25 years.

**Patricia Anderson**  
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Patricia Anderson was elected State Auditor in 2002, following more than a decade of public service at the local level. As she was sworn in, Anderson pledged to give the public information about the finances of local government in a clear and understandable way and to be the taxpayer's watchdog.

Minnesota's 17th state auditor came to her post after serving as mayor of Eagan, the state's eighth largest city. Anderson served on the Eagan City Council from 1991 until she was elected mayor in 1998.

The State Auditor, a leading constitutional officer of Minnesota, serves on the State Executive Council, the State Board of Investment, the Land Exchange Board, and the Public Employees Retirement Association Board. The State Auditor also serves as a member of the Minnesota Housing Finance Agency Board, and the Rural Finance Authority Board.

A successful businessperson, Anderson created two innovative businesses which she managed until taking up her duties in St. Paul. The Business Journal named her one of the state's "Most Influential Women to Watch," as well as one of Minnesota's "Top 40 Business and Community Leaders Under 40."

Patricia Anderson earned a Bachelor's degree in international relations from the University of Minnesota and later earned a Master's degree in public administration from Hamline University in St. Paul.

Active in her community, Anderson volunteers with many charitable and civic organizations, including adoption advocacy groups and the YMCA.

Anderson has four children and makes her home in Eagan. Known for keeping a busy schedule, she enjoys reading, gardening, skiing, backpacking, and her annual family trips to Minnesota's BWCA.

**Brian A. Schebler**  
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Brian Schebler is a Certified Public Accountant and a Certified Government Financial Manager. He is the Director of Services to the Public Sector for McGladrey & Pullen, LLP. In this capacity, he is primarily responsible for the development, implementation, and monitoring of risk containment and quality control issues related to the Firm's governmental, not-for-profit and compliance audit and assurance practice.

Brian is currently a member of the AICPA and the Iowa and Minnesota Societies of CPAs. He supports and represents the industry and profession through his active involvement as a member of the AICPA State and Local Government Expert Panel, the AICPA Government Audit Quality Center Executive Committee, and the Comptroller General's Advisory Council on Government Auditing Standards.

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David is Assistant Legislative Auditor and Director of Performance Audit for the Louisiana Legislative Auditor. He has served in this capacity since 1993. Prior to 1993, David served for three years as the Director of Investigative Audit for Dan Kyle's office. He began his career in government with the Louisiana Legislative Auditor in 1978.

David is a certified public accountant and a certified fraud examiner. He is a member of the Louisiana Society of Certified Public Accountants, the American Institute of Certified Public Accountants, and the Association of Certified Fraud Examiners. David has served as a member of the National Legislative Program Evaluation Society Executive Committee, the National State Auditors Association Performance Audit Committee and Audit Standards and Reporting Committee and served as Chairman of the Performance Audit Committee of the Southwest Intergovernmental Audit Forum.

**James R. Nobles**  
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Jim Nobles is the Legislative Auditor for the State of Minnesota. He was chosen to serve a six-year term as auditor by the Legislative Audit Commission in 1983, confirmed for a second term in 1989, a third term in 1995, and a fourth term in 2001. From 1978 to 1983 he served as Deputy Legislative Auditor for Program Evaluation, and from 1971 to 1978 he worked for the House of Representatives Research Department where he worked closely with the House Governmental Operations Committee. Nobles has a BA in political science and an MA in public affairs. Nobles is a member of the American Society for Public Administration, the Association for Public Policy Analysis and Management, and the Association of Government Accountants.

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John Yunker is a program evaluation coordinator for the Program Evaluation Division of the Minnesota Office of the Legislative Auditor. He has nearly 29 years of experience in evaluating state and local government programs. John has authored evaluation reports on a wide range of topics including transportation planning, educational programs and spending, economic development programs, pension investments, state liquor laws, feedlot regulation, health care costs, utility regulation, and unemployment insurance. His report on the Minnesota State Lottery received an award from the National Legislative Program Evaluation Society for its impact on public policy. He holds a M.A. in economics from the University of Minnesota and a B.A. from Lawrence University.

**Clint Harris**  
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Clint Harris became Minnesota's second lottery director on October 11, 2004 following his appointment by Governor Tim Pawlenty. Prior to moving to Minnesota, Harris had been director of the South Dakota Lottery. Formally appointed to that position in May, 2003, he had served as acting executive director for the previous three years. He joined the South Dakota Lottery in 1993 as research analyst and was named director of administration in 1995. A native of New Jersey, Harris has a Bachelor of Science degree from Northern State University, Aberdeen, South Dakota and a Master's degree in Business Administration from the University of South Dakota. Prior to joining the Lottery, he worked in the retail grocery business for 17 years. He has been married for 28 years to wife Dawn and they have three children, Eric who is married to Abby, Chad and Samantha.

In addition to his responsibilities at the Lottery, Harris currently serves as chair of the Multi-State Lottery Association (MUSL) Hot Lotto Game group, and First Vice President of the North American Association of State and Provincial Lotteries (NASPL).

**David Schultz**  
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David Schultz is a nationally recognized expert in government ethics, campaign finance reform, land use and eminent domain policy, law and politics, and the media and politics who has been extensively quoted in news sources such as the New York Times, Wall Street Journal, CNN, MSNBC, Washington Post, The Christian Science Monitor, NBC News, ABC News, CBS News, Cox News Service, and National Public Radio. He is the editor for five book series with Peter Lang Publishing and M.E. Sharpe as well as author and editor of 16 books, 12 legal treatises, and over 40 articles. His most recent publications include *Money, Politics, and Campaign Finance Reform Law in the States* (2002) and the *Encyclopedia of Public Administration and Public Policy* (2003). Professor Schultz is past president, lobbyist, and executive director for Common Cause Minnesota; he has worked as a housing and economic planner for an Office of Economic Opportunity agency; helped in the drafting of the new 8th edition of the Model City Charter for the National Civil League; and participated in three amicus briefs before the United States Supreme Court regarding campaign finance reform. Besides teaching classes in government ethics, housing and economic development, privatization, and the foundation of public administration, David also holds appointments in the Department of Criminal Justice and Forensic Science where he teaches criminal justice and criminology, and in several local law schools where he offers classes in state and local law, election law, and state constitutional law.

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For more than a decade, Bernice Steinhardt has held a variety of leadership positions within the U.S Government Accountability Office (GAO), Congress' analytic and investigative arm. Currently, as Director for Strategic Issues, Ms. Steinhardt is responsible for examining government-wide management issues and supporting the federal government's transformation to meet 21<sup>st</sup> century challenges. For several years prior, Ms. Steinhardt led GAO's efforts in strategic planning, helping to develop the organization's first strategic plan and overseeing its biennial updates. Between 1996 and 1999, Ms. Steinhardt was director of GAO's Public Health Issues group; prior to that, she served as associate director for Energy, Natural Resources and Science Issues and associate director for Environmental Protection Issues.

Before joining GAO, Ms. Steinhardt was at the Department of the Interior, in the office of the Assistant Secretary for Energy and Minerals, and at the President's Council on Environmental Quality. Earlier in her career, Ms. Steinhardt worked as a consultant to the Assistant Secretary for Health at the U.S. Department of Health, Education, and Welfare and others on evaluations of health care programs.

Ms. Steinhardt holds a Bachelor of Arts degree in Comparative Literature (magna cum laude) from the University of Maryland; she was elected to Phi Beta Kappa. She has received numerous awards from GAO, including a Meritorious Service Award.